

2Q 2026 Earnings Presentation

26 August 2026



Delivery on strategic initiatives in 2Q 2026 and beyond

- NEW PRODUCTS -

- Two non-resource, tech-enabled companies – B2B-RTS and Incab Holding – completed IPOs on MOEX¹. The number of listed equities now stands at 263.
- 12² more Russian-law ETFs began trading on MOEX, broadening exposure to a variety of asset classes. 113 Russian-law ETFs are now available.
- 22² futures and one premium option were added on the Derivatives Market, expanding access to currencies, commodities, local and global equities.
- Russia's first partnership finance bonds were issued on MOEX.

- NEW SERVICES -

- MOEX launched three indices² for silver, platinum and palladium, expanding the set of benchmarks for the Precious Metals Market.
- FX futures became available during weekend trading sessions, further improving access to the Derivatives Market.
- MOEX introduced 23² fixings for foreign securities, enabling new derivatives on global assets.
- Sberbank, Henderson and Yandex joined the MVBI index, reflecting broader participation in the shareholder value creation program.

- NEW CLIENTS & PARTNERS -

- The total number of retail clients registered on the Securities Market reached 42.2 million.³ The number of registered IIAs amounted to 6.4 million.³
- In 2Q 2026, 123 corporates – including 9 newcomers – placed 308 bond issues, raising RUB 3.3 trillion.
- MOEX held its Shareholder Day in an online format, providing investors with direct access to management ahead of the AGM.
- Both ACRA and Expert RA reaffirmed the highest credit ratings for Moscow Exchange with a stable outlook – at AAA(RU) and ruAAA, respectively.

Moscow Exchange paid RUB 44.5 bln in dividends for 2025, or RUB 19.57 per share, corresponding to 75% of 2025 IFRS net profit.

Source: Moscow Exchange.

1. Since the beginning of 2Q'26

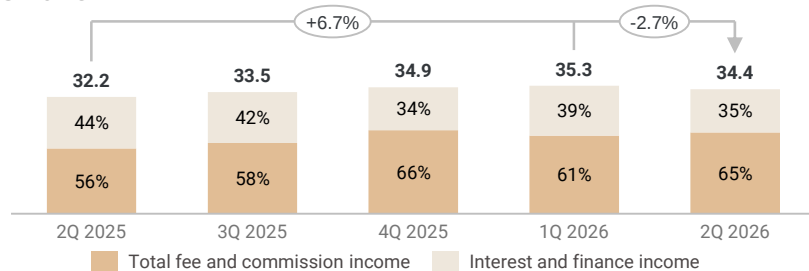
2. Since the 1Q'26 earnings call on 21 May 2026

3. As of the end of July 2026

2Q 2026 summary of financials

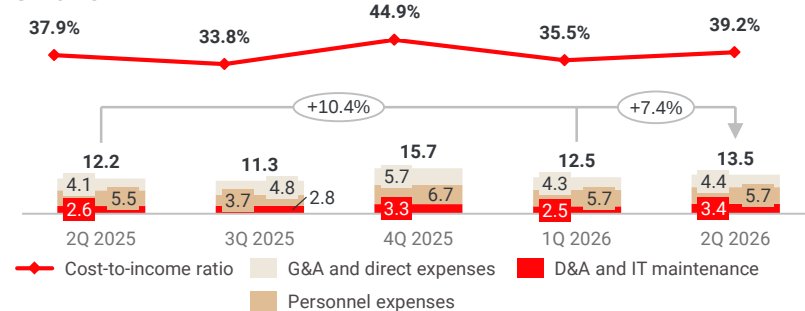
Gross Operating income¹

RUB billion



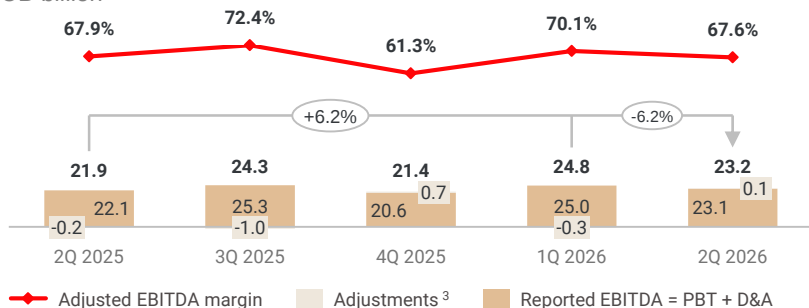
Total OPEX² (excl. other operating expenses)

RUB billion



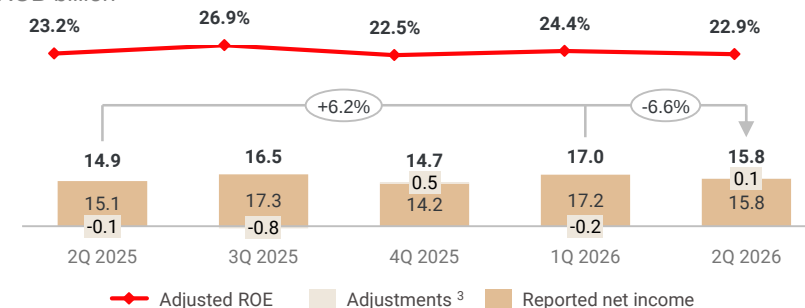
EBITDA and EBITDA margin

RUB billion



Net income

RUB billion



Source: Moscow Exchange.

1. Includes Other operating income, Interest income calculated using the effective interest method, other interest income, Interest expense, Net gain on financial assets at FVTOCI, Net gain on financial assets at FVTPL and Foreign exchange & precious metals gains less losses.

2. Calculated as the sum of commission and other direct expense, general and administrative expenses, personnel expenses

3. Adjustments are related to IFRS 9 movements in allowance for ECLs as well as other impairment and provisions

Diversified fee and commission income

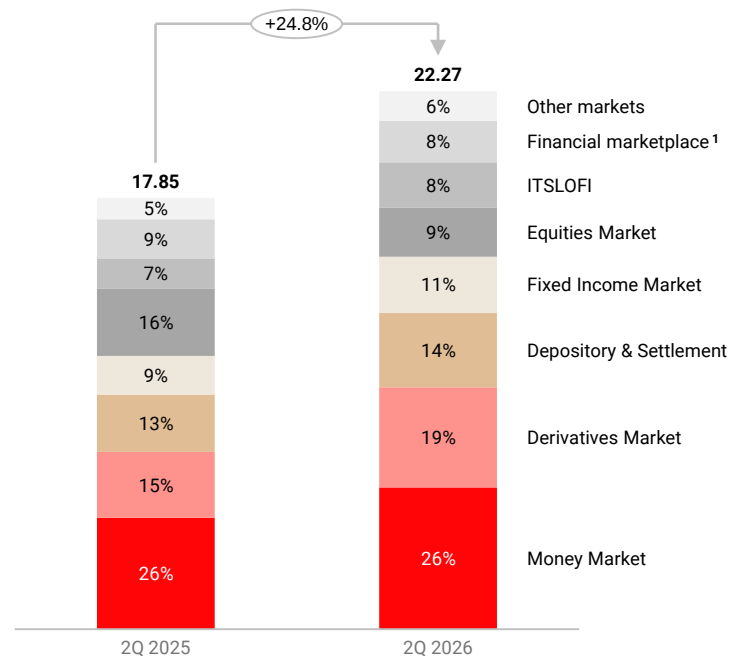
Fee & commission income performance

RUB billion

	2Q 2026	2Q 2025	Change YoY, bln	Change YoY, %
Money Market	5.87	4.61	+1.26	+27.3%
Derivatives Market	4.14	2.73	+1.41	+51.7%
Depository & Settlement	3.08	2.37	+0.70	+29.7%
Fixed Income Market	2.34	1.60	+0.74	+46.4%
Equities Market ¹	2.03	2.79	-0.76	-27.3%
ITSLOFI ²	1.88	1.22	+0.65	+53.5%
Financial marketplace	1.70	1.64	+0.06	+3.5%
Other markets	1.23	0.87	+0.36	+41.2%
Total F&C income	22.27	17.85	+4.42	+24.8%

Fee & commission income breakdown

RUB billion



Source: Moscow Exchange.

1. Includes shares and mutual funds

2. ITSLOFI stands for IT Services, Listing and Other Fee Income. The line includes Information services, sale of software and technical services, listing and other service fees and other fee income.

Total OPEX in 2Q 2026 (excluding provisions)

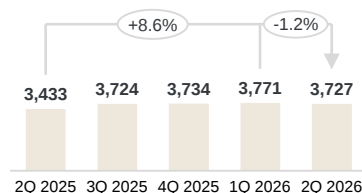
Major expense items, RUB million

	2Q 2025	2Q 2026	Change YoY
Comission and other direct expense	1,565.7	1,922.3	22.8%
• Direct advertising and marketing costs ¹	703.0	798.0	13.5%
• Remaining commission and other direct expense ¹	862.7	1,124.3	30.3%
General and administrative expenses	5,138.8	5,800.8	12.9%
• D&A and IT maintenance	2,562.4	3,366.5	31.4%
• Advertising and marketing costs ¹	1,250.3	1,147.5	-8.2%
• Remaining general and administrative expenses ¹	1 326.1	1,286.8	-3.0%
Personnel expenses	5,496.2	5,747.3	4.6%
• Current personnel expenses	5,265.5	5,742.1	9.1%
• Long-term incentives	230.7	5.2	n.m.
Total OPEX	12,200.7	13,470.4	10.4%

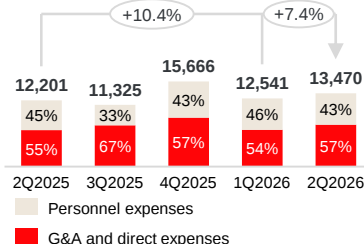
Comments

- Total OPEX increased by 10.4% YoY, mainly driven by higher G&A as well as commission and other direct expense.
- Current personnel expenses were up by 9.1% YoY, following the headcount growth, higher social charges and a smaller YoY release of bonus provisions.
- Long-term incentives (LTIP) are essentially a non-factor in 2Q'26 OPEX.
- Headcount added 8.6% YoY and declined by 1.2% QoQ. New hires are related to strategic projects and the overall strengthening of the IT function.
- Advertising and marketing costs decreased by 8.2% YoY, showcasing reallocation of resources towards more efficient channels.
- D&A and IT maintenance grew by 31.4% YoY, while the D&A alone added 24.4% YoY. IT maintenance costs increased by 50.4% YoY.
- The growth in taxes, other than income tax, is related to VAT on IT maintenance and consulting services as well as the overall increase in the VAT rate.
- **The revised FY'26 OPEX growth guidance range is 9–15% YoY.** It splits into: +3-9 p.p. controllable OPEX, +6 p.p. non-controllable part coming from D&A and VAT change. A possible LTIP provision is not included due to reduced probability.
- 2Q'26 CAPEX was RUB 2.36 bln, mostly spent on purchases of software and equipment as well as software development.
- **The FY'26 CAPEX guidance range remains unchanged at RUB 11–15 bln,** plus RUB 8 bln advance for the new headquarters under construction (net of VAT).

Headcount, number of employees EOP



Total OPEX dynamics RUB million



¹ A reconciliation between the previous and current presentation methodologies for corresponding expense items is available in Note 2 to IFRS financial statements.

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 - ✓ volatility of (a) the Russian economy and the securities market and (b) sectors with high levels of competition in which the Company and its subsidiaries operate;
 - ✓ changes in (a) domestic and international legislation and tax regulation and (b) state policies related to financial markets and securities markets;
 - ✓ increase in competition from new players on the Russian market;
 - ✓ the ability to keep pace with rapid changes in the science and technology environment, including the ability to use advanced features that are popular with the Company's and its subsidiaries' customers;
 - ✓ the ability to continue the process of introduction of new competitive products and services while maintaining the competitiveness;
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